

Assessment

Risk Management

First Edition

The objectives of this book are to help the user:

- Define risk and understand the nature of various risks that companies face
- Assess the risks and classify them to aid in appropriate decision making
- Develop strategies for managing risks most effectively
- Implement systems for keeping risks under control

■ CRISP_{series}

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Assessment Questions for *Risk Management, First Edition*

Select the best response.

1. Risk can be represented mathematically as:
 - A. *Exposure x Damage*
 - B. *Probability x Damage*
 - C. *Probability x Hazard of Loss*

2. A typology of risks is a tool to help managers:
 - A. Identify, evaluate, and act on risks
 - B. Accept the multitude of risks faced by the company
 - C. Assess whether legal help is needed

3. Risks can be categorized as:
 - A. Financial or non-financial
 - B. Controllable or uncontrollable
 - C. Internal or external
 - D. All of the above

4. Most risks are isolated and do not impact other identified risks.
 - A. True
 - B. False

5. A company's risk profile includes:
 - A. Its managers' ability to accept risk
 - B. Its track record for identifying and avoiding risk
 - C. Its risk appetite and tolerance

6. Risk mapping allows you to:
 - A. Focus on the legal risks facing your company
 - B. Plan your risk budget according to the importance of the risks
 - C. Identify and rank risks affecting your company
 - D. A and B
 - E. B and C

7. Which of the following are ways to assess new projects?
 - A. Net present value
 - B. Fishbone diagrams
 - C. Real option theory
 - D. A and C
 - E. A and B

8. Risk assessment corresponds to the perception of threat or opportunity and not the exact knowledge of it.
 - A. True
 - B. False

9. Stress testing for companies involves:
 - A. Comparing the number and degree of risks to the risk management budget
 - B. Imagining how to respond to worst-case scenarios
 - C. Testing managers to analyze their tolerance for risk
 - D. All of the above

10. Legal risks should not be included in your risk assessment and mapping.
 - A. True
 - B. False

11. Companies transfer risks by:
 - A. Training managers to deal with possible risks
 - B. Creating comprehensive risk management plans
 - C. Buying insurance and outsourcing

12. Once a company transfers a risk it eliminates the risk for the company.
 - A. True
 - B. False

13. The risk that remains after all attempts to avoid, reduce, and transfer risks is called:
 - A. Residual risk
 - B. Minor risk
 - C. Risk tolerance

14. Business continuity planning should include:
 - A. The creation of contingency plans for all accepted risks
 - B. A team to implement plans for frequent drills or practices
 - C. A cost-benefit analysis to determine which contingency plans should be maintained
 - D. All of the above

15. When responding to an unforeseen crisis, it is first necessary to:
 - A. Stop managers from panicking
 - B. Ensure all assets are protected
 - C. Impose emergency powers and clarify the chain of command

16. In a liquidity crisis, one strategy that should never be adopted is to:
 - A. Abandon or sell core business activities that are profitable
 - B. Retain outside legal counsel
 - C. Declare bankruptcy

17. Today's economy is highly interdependent due to:
 - A. New corporate governance laws
 - B. Globalization
 - C. Dramatic technological changes
 - D. All of the above

18. Which approach proves to be useful in managing risk?
- A. Data models
 - B. Common sense
 - C. Both
19. The financial risk model that corresponds to the maximum loss a company can face at a certain confidence level is:
- A. Value at risk
 - B. Net present value
 - C. Pareto principle
 - D. None of the above
20. Legal risk does not need to be accepted as a part of residual risk.
- A. True
 - B. False
21. *A Posteriori* controls are actions implemented:
- A. Based on a desired result
 - B. Based on the expectations of managers
 - C. Based on external influences
 - D. After results are compared against a target or goal
22. When internal controls are in place, the implicit assumption is that:
- A. The actual risk is lower than the inherent risk
 - B. The inherent risk is lower than the actual risk
 - C. Risks have been eliminated
23. Once cause and effect have been identified, which of the following systems can managers implement to prevent the final effect from occurring?
- A. Detective systems
 - B. Preventive systems
 - C. Protective systems
 - D. All of the above

24. Audit risk is:

- A. The risk of material omissions or misstatements in the audit financial statements
- B. The risk of management fraud
- C. The risk of improper controls and corporate governance

25. Management audits are an effective tool for:

- A. Completing job descriptions
- B. Reducing the risk of management mistakes or misjudgment
- C. Avoiding legal risk

Answer Key for Risk Management, First Edition

Recommended response (Corresponding workbook page)

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|-----------|---------------|----------------|------------|-------------|
| 1. B (11) | 6. E (37) | 11. C (61) | 16. A (75) | 21. D (92) |
| 2. A (16) | 7. D (45, 47) | 12. B (61) | 17. B (75) | 22. A (94) |
| 3. D (20) | 8. A (50) | 13. A (65) | 18. C (83) | 23. D (96) |
| 4. B (26) | 9. B (52) | 14. D (69, 70) | 19. A (82) | 24. A (104) |
| 5. C (30) | 10. B (58) | 15. C (74) | 20. A (85) | 25. B (107) |